

DEL AMO FASHION CENTER

CARSON-MADRONA CO./THE TORRANCE COMPANY  
OWNER/DEVELOPER

#3 DEL AMO FASHION CENTER  
DEL AMO BUSINESS DISTRICT  
TORRANCE, (DEL AMO), CALIFORNIA 90503  
TELEPHONE (310) 542-8525  
FAX NUMBER (310) 793-9235

November 8, 1993

Mr. Jon Hughes  
Mr. Phil Johnson  
Johnson and Hughes  
PO. Box 6848  
Malibu, Ca. 90265

Dear Jon and Phil,

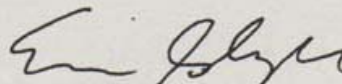
I can't thank you enough for practically devoting your entire lives to us during the construction and remodeling of our home in the Doheny Estates. You were there for us from the very beginning and far beyond the end when most contractors would be long gone. I appreciate your being available to us at all times of the day and night. You performed far beyond the scope of your responsibilities under the contract.

Our home turned out far better that we could ever have imagined. Everyone who drops in tells us what a beautiful job we did in remodeling. Two comments I thought to share with you went something to the effect of, "*You set a new standard for excellence in good taste,*" and "*Anyone planning a remodel should see your home first as it should be the standard for which all remodels should follow.*" Finally our home is beautiful, warm and equally important, well built. It would not have become a reality but for your ability, experience, devotion and surprisingly good taste.

We are starting to get excited now that our Malibu beach house is nearing completion. It too, is turning out far better that I thought it would. Your attention to details make all the difference in the world. I wish I had another project in the fire as I truly enjoyed working with you and will miss our daily interaction.

Remodeling a home is typically a most unpleasant and stressful undertaking. You made ours exciting and easy. **Thank you.**

Very truly yours,



Emerson Glazer

EUG/eug

DEL AMO FASHION CENTER, Bounded by  
9 MILES SOUTH OF LOS ANGELES  
INTERNATIONAL AIRPORT

HAWTHORNE BOULEVARD  
SEPULVEDA BOULEVARD  
FASHION WAY  
AND MADRONA AVENUE  
IN DEL AMO,  
TORRANCE, CALIFORNIA 90503

PS: Feel free to have anyone you wish contact me should you require a reference.

THE LARGEST REGIONAL ENCLOSED MALL SHOPPING CENTER IN THE WORLD SERVING A TRADE AREA OF APPROXIMATELY 1,500,000 POPULATION 3,000,000 SQ. FT.  
350 STORES, FINANCIAL INSTITUTIONS & OTHER BUSINESSES INCLUDING JC PENNEY, SEARS, BROADWAY, ROBINSON'S, BULLOCK'S & WARDS